### 2010-2011 ADOPTED BUDGET

#### UNCOMMITTED FUND BALANCE, July 1

<table>
<thead>
<tr>
<th>Revenue Type</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Purpose Revenues:</td>
<td></td>
</tr>
<tr>
<td>Apportionment, Property Taxes, Enrollment Fees</td>
<td>254,958,731</td>
</tr>
<tr>
<td>Other State Revenue</td>
<td>8,532,735</td>
</tr>
<tr>
<td>Other Local Revenue</td>
<td>9,021,270</td>
</tr>
<tr>
<td><strong>Total General Purpose Revenue</strong></td>
<td><strong>272,512,736</strong></td>
</tr>
<tr>
<td>Categorical Programs Revenue:</td>
<td></td>
</tr>
<tr>
<td>Federal</td>
<td>21,334,169</td>
</tr>
<tr>
<td>State</td>
<td>19,957,506</td>
</tr>
<tr>
<td>Local (including Parking Fees)</td>
<td>9,043,376</td>
</tr>
<tr>
<td><strong>Total Categorical Program Revenue</strong></td>
<td><strong>50,335,051</strong></td>
</tr>
<tr>
<td><strong>TOTAL GENERAL FUND REVENUE</strong></td>
<td><strong>322,847,787</strong></td>
</tr>
</tbody>
</table>

#### Appropriations:

<table>
<thead>
<tr>
<th>Appropriation Type</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries &amp; Benefits</td>
<td>262,425,640</td>
</tr>
<tr>
<td>Books, Supplies and Materials</td>
<td>7,457,792</td>
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<tr>
<td>Other Operating Expenses</td>
<td>38,421,664</td>
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<tr>
<td>Capital Outlay</td>
<td>4,574,962</td>
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<tr>
<td>Other Expenditures / Outgo</td>
<td>9,967,729</td>
</tr>
<tr>
<td><strong>TOTAL APPROPRIATIONS</strong></td>
<td><strong>322,847,787</strong></td>
</tr>
</tbody>
</table>

#### UNCOMMITTED FUND BALANCE, June 30

<table>
<thead>
<tr>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>10,160,093</td>
</tr>
</tbody>
</table>

#### Revenues

- **General Purpose**
  - 3% Other Local Revenue
  - 3% Other State Revenue
  - 94% Apportionment, Property Taxes, Enrollment Fees

- **Categorical Programs**
  - 18% Local
  - 40% State
  - 42% Federal

#### Appropriations

- 82% Salaries & Benefits
- 3% Other Outgo/Expenditures
- 4% Capital Outlay
- 2% Books, Supplies & Materials
- 12% Other Operating Expenses
CHANCELLOR’S MESSAGE

Remember the old saying, “What doesn’t kill you will make you stronger?” I think 2010 began to test the validity of that old saw. Our colleges and District faced unprecedented pressures last year, which have continued unabated into 2011. Massive state budget cuts combined with historically high enrollment demand have stretched our human and capital resources to their limits.

We entered 2010 by serving more than 92,000 students and nearly 18,000 of them we were educating for free—we received no state funding for these students. We knew this was not sustainable and we had to reduce class offerings if we were going to remain solvent. But for an institution built on the fundamental belief in access to education, the idea of turning away thousands of students who want and need an education made for a bitter pill.

In spite of the reductions in class sections and the other measures we have had to take to deal with the serious decline in state funding, we are still educating about 9,000 students for whom we are receiving no state support. This is not the place to go into what it will mean to the social and economic health of our state if an entire generation of students is unable to get a college education. We all can imagine the consequences.

But our faculty, staff, students and Board of Trustees are a forward thinking and optimistic lot. They saw difficult times coming and realized we needed to make sure our direction was sound given the changing and uncertain environment. So the entire organization took time to adjust our course by updating our district wide strategic plan. I have never been more proud of this organization than I am now.

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So maybe we will be made stronger.
The most common definition of a winner is a person or team with the best score, but a broader definition is a person or team with a strong record of success.

At American River College, we believe we have both—a winning team of faculty and support staff who help students become successful in achieving their educational and career goals.

Sometimes the success is there for all to see. For example, there were the national awards in 2010 for the AR Review magazine—including the only Pacemaker Award given to a two-year college by the Associated Collegiate Press, and a Gold Circle Award from the Columbia Scholastic Press Association. Our Vocal Jazz Ensemble was singled out for excellence by DownBeat Magazine, and there were Skills USA honors for welding students, and numerous State Fair awards for students and faculty in our electronics and clean diesel programs. Our Model United Nations Club received statewide honors, as did our intercollegiate teams in football, women’s water polo, and men’s cross country.

Success comes in more subtle ways, as well—as students grasp a complex idea in class, continue their education despite economic or other hardships, master an important skill, or simply come to a better understanding and appreciation of their own aptitudes and possibilities. These achievements lead them, step by step, to a certificate, diploma, transfer to a four-year institution for a bachelor’s degree or higher, and entry into the workforce in their chosen field.

Roget’s Thesaurus offers “achiever” as a synonym for “winner,” and perhaps that gets to the heart of the matter. Helping students achieve their goals is what we’re all about.
Sacramento City College has been a visionary learning community, leading the region in celebrating diversity, nurturing personal growth, and inspiring academic and economic leadership. We remain steadfast in our commitment to this vision even in uncertain times. From the very beginning of SCC in 1916 as a fledgling college, to the current multi-campus college serving over 23,000 students, we continue to honor a tradition of excellence through our dedication to preserving the past, building on this rich legacy and strategically looking toward the future.

In 2010, as part of our commencement ceremony we granted honorary degrees to several former Japanese American students whose studies were interrupted by events of World War II. We also launched a Veterans Resource Center, as our veteran student population has nearly doubled from 940 students in fall 2008 to 425 in fall 2010, and we are expecting this number to increase in the coming years.

As we look to the future, despite reduced fiscal resources, SCC’s focus is on turning challenges into opportunities. Our course offerings provide pathways to help students build basic skills as well as careers and transfer to universities. SCC is enhancing college facilities in keeping with its commitment to community and economic partners by renovating historic Hughes Stadium and the Performing Arts Center, originally built in 1936 and 1929, respectively.

Sacramento City College promises to remain a quality institution of higher education for our region. In this 95th year of the college, we now look toward 2016, our upcoming 100th anniversary year, with pride in our past, commitment to the present, and hope for the future as we continue to plan and manage responsibly and in the best interest of our community.

MONSTROUS AWARDS
ARC students walked away with a monstrous number of awards at this year’s State fair. Automotive/diesel students took first, second and third place in the Individual Project category. A student team received first place for Outstanding Group Project in the Fabrication category for a giant 25’ tall robot, “Dieselzilla.” And electronics students took first place and Outstanding Project Award in the Inventions category.
Cosumnes River College celebrated its 40th year as an institution of exemplary learning and accessible higher education in 2010. During the year, CRC acknowledged the individuals, organizations and communities which contributed to the establishment of our college.

CRC now serves more than 16,000 students, an increase of 34% in the past five years. In these times of unprecedented student demand and statewide fiscal uncertainties, the college is successfully navigating the challenges through strategic educational and financial planning and keeping our priorities for open access and student success at the forefront of our efforts. Our faculty and staff continue to go above and beyond to reach out and engage students in their academic pursuits through innovative programs and state-of-the-art classrooms and learning environments.

In 2010 we aligned transfer degrees with emergent four-year university requirements and developed new courses, certificates and degrees in growing career fields such as diagnostic medical sonography, residential building performance inspection, and health care information technology.

2010 saw the completion of CRC’s Science Building modernization and expansion project. Faculty began teaching in the new facility in the fall and students were thrilled to be in an enhanced learning environment. CRC will continue to increase student access as it breaks ground on our Elk Grove Center in fall 2011.

Since its inception 40 years ago, CRC has been committed to engaging and inspiring our students through educational experiences with a personal touch. We are proud of our exemplary academic history and the progress we have made this past year in serving our students and our surrounding community. On behalf of my colleagues, we thank you for your continued confidence in our ability to meet the educational needs of this region.

FLC’s new performing arts center, Three Stages, was completed and ready for its close-up in 2010. It has already hosted such diverse events as national broadway touring companies, local arts groups, and student theater and music performances.
It’s no understatement that Folsom Lake College, like the entire Los Rios District, had to navigate uncertain times in 2010. I have been involved in community college education for many years but have never seen the kinds of financial challenges California is now facing. Budget crises will never lessen FLC’s commitment to help students reach their academic goals. We know students face a variety of obstacles during the budget crisis, as many struggle to get the classes they need. However, we are working to serve as many students as possible and redoubling our efforts to support the success of our students.

The faculty, staff, administration, and students of Folsom Lake College are working even more collaboratively during these uncertain times, supporting each other and reaching out to their communities. FLC students, faculty, staff, and administrators are also stepping forward to help those in need by collecting food for the hungry and warm winter clothing for the homeless.

In a remarkable show of determination and creativity, FLC marketing and business students raised over $16,000 for the college’s new Three Stages arts center. Each dollar was hard-earned, with students organizing everything from car washes to bake sales to partnerships with local businesses.

Yes, 2010 was full of uncertainty but the FLC family came together to help each other and help those less fortunate.

I am so proud of Folsom Lake College. I think you should be, too. We will face the challenges of 2011 and beyond with optimism. I invite you to join with us to continue making a difference in the lives of the residents of our communities.

OPRAH WINFREY SCHOLAR

CRC graduate Calvin Monroe, who transferred to Morehouse College, was recently awarded a $7,000+ Oprah Winfrey Scholarship. Calvin was also accepted into the United Negro College Fund’s K-12 Social Entrepreneurship Fellow Program. Calvin wants to pursue his doctorate so he can return to teach at CRC.
2010 IN REVIEW

S E T T I N G  O U R  C O U R S E

The District’s new Strategic Plan involved the entire organization and sets out a thoughtful course of action for the coming years.

S C H O L A R  A T H L E T E S

ARC’s men’s tennis team is a 2010 Scholar Team Award recipient—the highest academic team honor from the California Community Colleges Athletic Association.

H U M A N I T A R I A N  A N D  S A C R A M E N T A N  O F  T H E  Y E A R

Los Rios Chancellor Brice Harris was honored by the United Cerebral Palsy (UCP) organization and the Sacramento Metro Chamber in receiving the Humanitarian of the Year and the Sacramentan of the Year awards. Chancellor Harris is pictured here with his wife, Barbara.

T H A T  W A S  T H E N

What a difference 40 years makes. When CRC opened, it was little more than a building, some portables and a lot of cows.

F I N E  A D D I T I O N S

A number of new facilities opened in 2010 including, from left to right: ARC Library expansion; ARC Fine Arts expansion; SCC’s new West Sacramento Educational Center; and CRC’s new Science Building.

D I G G I N G  N E W  D A V I S  C E N T E R

Last June, Los Rios and UC Davis officials joined to break ground on Sacramento City College’s new Davis Educational Center which will be located on the UC Davis campus as part of the university’s “West Village Project.” The unique partnership is being hailed as a national model. The center is scheduled to open spring 2012.

T H E  A R T  O F  F U N D R A I S I N G

Former Sacramento Mayor and State Legislator Phil Isenberg wielded the auction gavel at a fundraiser for SCC’s renovated art gallery. He was joined by a who’s who of the art world as works by Gregory Kondos, Fred Dalkey, Mark Emerson, Kurt Fishback and Anne Gregory went to the highest bidder.